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Adani Power Limited

Annual General Meeting

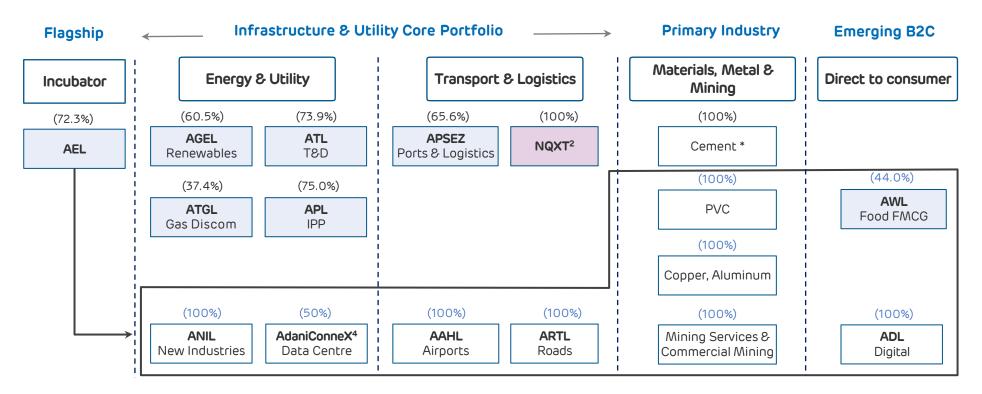
27th July 2022

Strictly Private and Confidential



Adani Group

adani ~USD 170 bn¹ Combined Market Cap



(%): Promoter equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries

- Represents public traded listed verticals

A multi-decade story of high growth centered around infrastructure & utility core

1. Combined market cap of all listed entities as on June 30, 2022, USD/INR – 78.90 | 2. NQXT: North Queensland Export Terminal | 3. ATGL: Adani Total Gas Ltd, JV with Total Energies | 4. Data center, JV with EdgeConnex, AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; ATL: Adani Transmission Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer

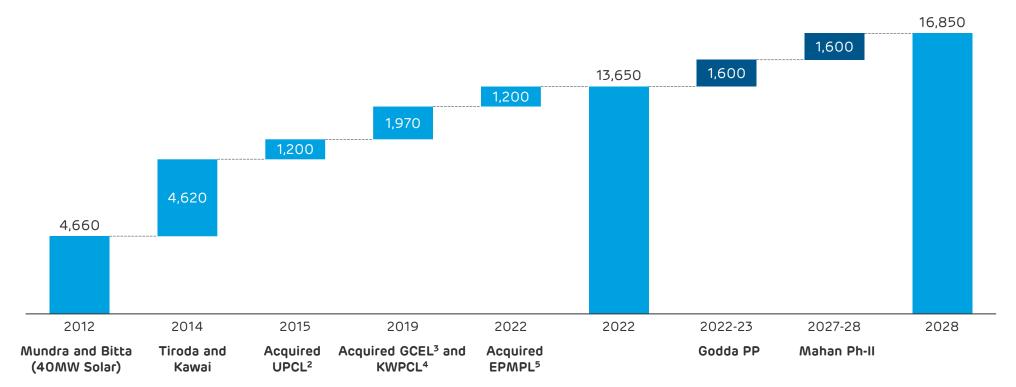
* Acquisition of Ambuja Cements Ltd and ACC Ltd for ~66MTPA of capacity is under regulatory approvals and with this acquisition, Adani is now India's second largest cement manufacturer



Adani Power Limited (APL)

APL: Addressing growing baseload power requirements of the Country for foreseeable future.

Category	MW	SC/USC ¹	Plants	Category	Power Plants
Coastal	5,820 (35%)	57%	Mundra, Udupi	High Dispatch	Tiroda, Kawai, Mundra, Mahan II
Near Pithead	8,070 (48%)	78%	Tiroda, Raipur, Raigarh, Mahan	Regulated RoE	Udupi
Hinterland	2920 (17%)	100%	Kawai, Godda	Open (Merchant)	Raipur, Raigarh, Mahan I and
Bitta (Solar)	40				Mundra
Total	16,850			Fuel Passthrough (U/C)	Godda (Export)



 1. Supercritical / Ultra-supercritical
 2. Udupi Power Corporation Limited
 3. GMR Chhattisgarh Energy Limited (subs. renamed to Raipur Energen Limited)

 West Power Company Limited (subs. renamed to Raigarh Energy Generation Limited)
 5. Essar Power M. P. Limited (subs. renamed to Mahan Energen Limited)

4. Korba

20



APL: Operational and Financial Performance

APL: Leading private sector generator in providing reliable power to millions of people

		Generation capacity	Largest private sector IPP ²	Coal sourcing & logistics ³
Scale of operations		16.85 GW (13,650 ¹ MW Operational / 1,600 MW under construction)	16.5% / 5.9% (of India's private/aggregate coal + lignite generation capacity)	~54 MMTPA (Largest customer of Indian Railways after NTPC)
		Modern & efficient fleet	Water usage target	Fly ash utilization
Sustainability drive		74% Super-critical / Ultra-supercritical units (Out of Total Capacity)	2.5 m³/MWh (statutory limit of 3.5 m ³ /MWh for fresh water based thermal power plants)	106% In FY 2020-21
		Long-term PPA tie-up	Coal tie-up	Project Capex⁴/ MW
Revenue visibility & Competitive Capex		78% of Total Capacity	73% of Fuel Requirement secured (of domestic coal-based capacity)	Rs. 5.2 cr. (Operational projects)

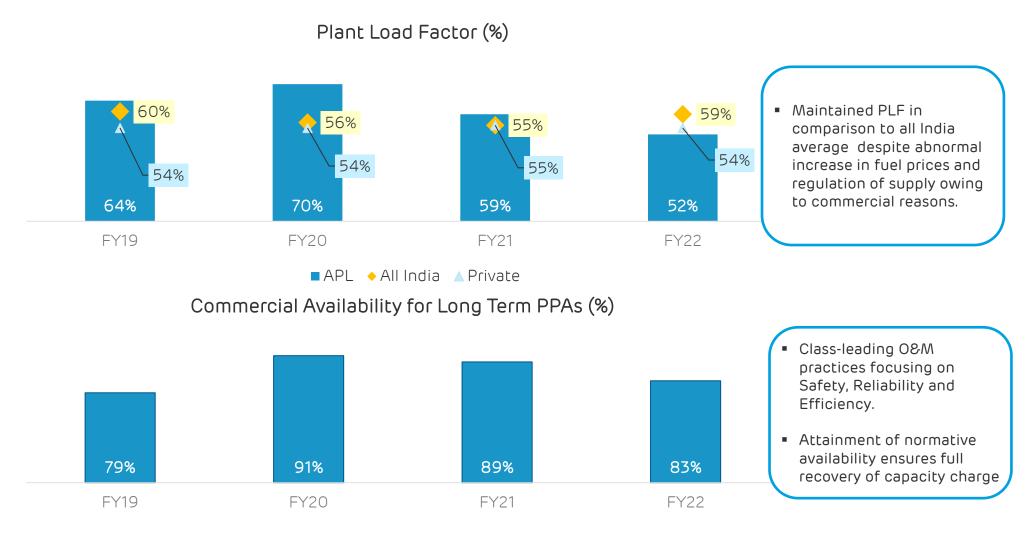
1. Includes 40 MW solar power plant at Bitta and recently acquired 1200 MW Mahan plant

- 2. Source: *National Power Portal* (<u>https://npp.gov.in/publishedReports</u>)
- 3. At 80% PLF
- 4. FY 2020-21

GW: Giga Watt; IPP: Independent Power Producer; MMTPA: Million Metric Tonnes Per Annum; MW: Mega Watt; MWh: Mega Watt hour; PPA: Power Purchase Agreement



APL: Superior Operating Performance

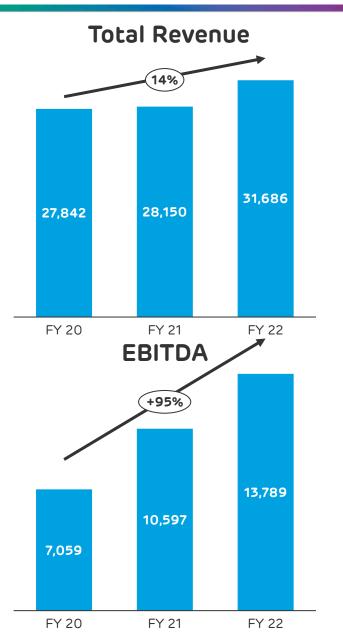


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Source: National Power Portal (<u>https://npp.gov.in/publishedReports</u>)

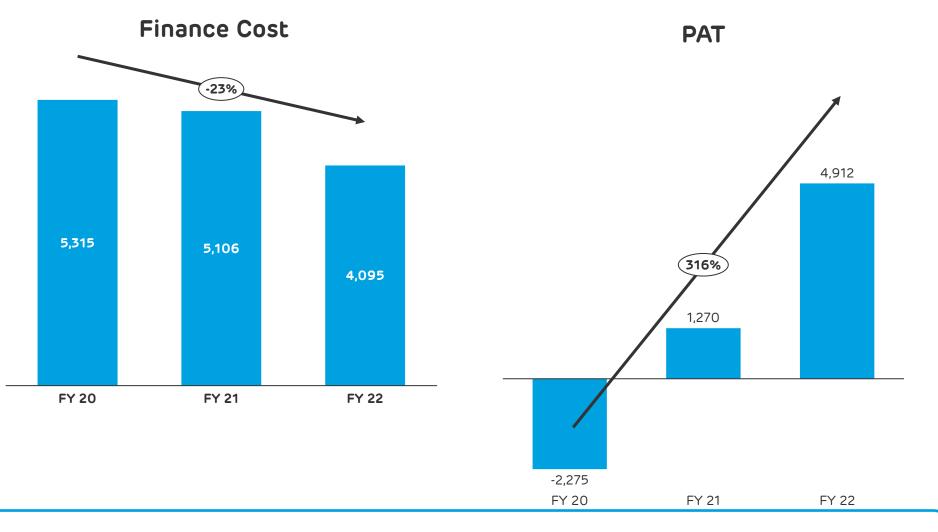
APL: Adani Power Ltd.; PPA: Power Purchase Agreement; PLF: Plant Load Factor; Deemed Commercial Availability considered for Mundra plant's Haryana PPA in FY22

APL: Consistent Financial Performance ... (1/2)



- Total revenue was higher by 13% despite 12% lower volumes in comparison to FY 21. This is due to improved tariff realisation and recognition of prior period regulatory income.
 - All outstanding disputes with Gujarat resolved under Settlement Agreement including revival of 1,234 MW Bid-2 PPA.
 - Fuel charge linked to CERC coal price index, allowing recovery of imported coal cost.
 - Coal shortfall compensation allowed by APTEL for Maharashtra and Rajasthan for
 - De-allocation of Lohara captive coal mine
 - NCDP/SHAKTI scheme.
- Sharp EBITDA improvement due to improved merchant tariff and higher prior period income recognition.

APL: Consistent Financial Performance ... (2/2)

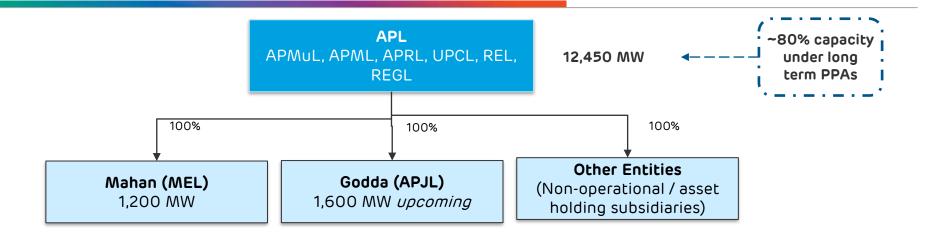


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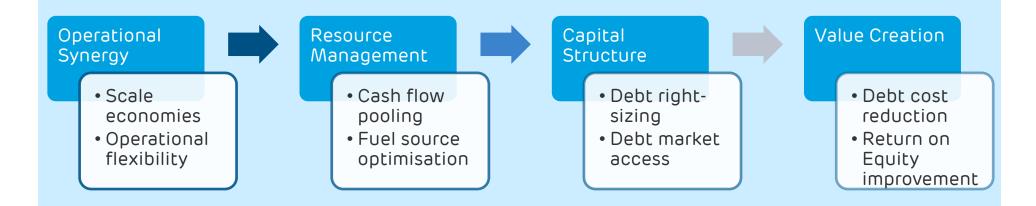
Higher operating profits and lower finance costs led to higher net profits.

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Proposed merger of six operating subsidiaries into APL



Merged Entity with 12,450 MW capacity spread across seven plants in six states



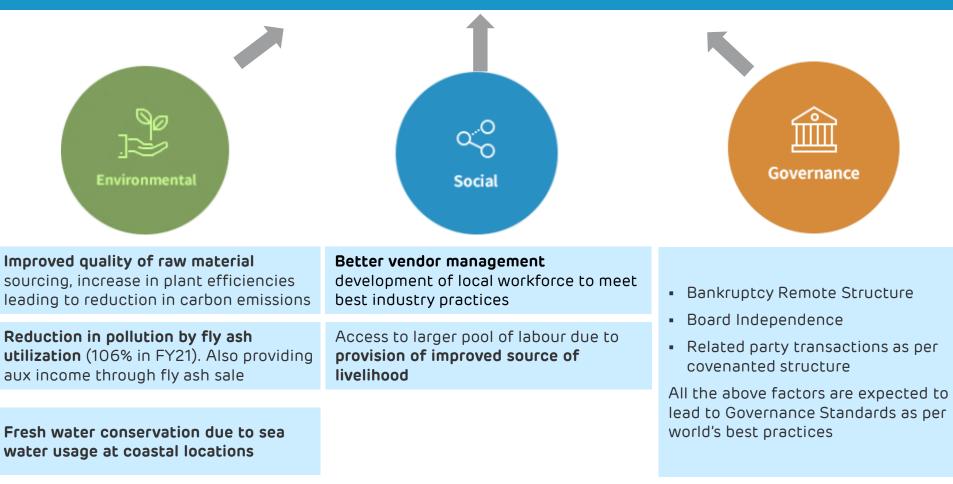
APL: Adani Power Ltd.; APMuL: Adani Power (Mundra) Ltd.; APML: Adani Power Maharashtra Ltd.; APRL: Adani Power Rajasthan Ltd.; UPCL: Udupi Power Corporation Ltd.; REL: Raipur Energen Ltd.; REGL: Raigarh Energy Generation Ltd.; PPA: Power Purchase Agreement; MEL: Mahan Energen Ltd.; APJL: Adani Power (Jharkhand) Ltd.; APDL: Adani Power (Dahej) Ltd.; KPGL: Kutch Power Generation Ltd.; NCLT: National Company Law Tribunal; MW: Mega Watt; SPV: Special Purpose Vehicle



APL – ESG Practice

Integrated ESG providing enhanced value creation

The integrated ESG framework has resulted in access to larger pool of capital at reduced cost value accretive returns



Technology mix drives reduction of carbon footprint boosting APL's climate efficiency

In its endeavor for climate readiness, APL is aligning its business model with latest technologies in climate efficient manner Statutory limit (3.5) 106% 98% 93% 88% Sp. Water 66% **Fly Ash** Consumption 2.55 2.37 **Utilization %** 2.30 2.07 2.14 (m3 / MWh) **Climate Awareness Climate Readiness FY17 FY19** FY20 **FY21 FY18** FY17 **FY18 FY19** FY20 FY21 NO_{x} (mg/Nm³) Target by 2025 (0.84) Complied as per regulatory requirement Sp. GHG 0.85 0.85 0.85 0.84 0.83 **Emissions** $PM (mg/Nm^3)$ Complied as per regulatory requirement (tCO2e/MWh) SO_2 (mg/Nm³) Complied as per regulatory requirement FY17 **FY18 FY19** FY20 FY21 23% 68% 2022 A **FGD** installed **Super Critical** capacity capacity **Climate Alignment** 100% 72% 2024 E Super Critical / Ultra **FGD** installed Super Critical capacity capacity 74% 100% 2027 E Super Critical / Ultra **FGD** installed Super Critical capacity capacity

Sp: Specific; GHG: Green House Gas; NOx: Nitrous Oxide; PM: Particulate Matter; SO₂: Sulfur Dioxide; MWh: Mega Watt Hour; mg/Nm³: milligrams per cubic meter; m³: Cubic meters; tCO2e: tonnes of carbon dioxide equivalent

Serving communities and bettering lives

Education

- GYANODAYA Smart class implementation benefiting > 67,000 students
- SAKSHAM Training classes for > 1,000 people including 240 women and girls participation
- Scholarship program with > Rs. 25
 Lacs scholarships awarded





Community Infrastructure

 300 infrastructure projects like road construction, water conservation, classroom construction, construction of toilets, repair of hand pump, community hall, wells etc. are being taken up as per need of the beneficiaries for mass benefit

Mobile Health Care

- 115,000 treatments provided
- **4,800 women & children** benefited under SuPoshan.
- **10,000** people issued health cards
- **6,000** patients benefitted through health camps
- 15,000 people have been provided with safe drinking water facilities





Safety

- 1 fatalities in FY 2021-22 across all operating power plants
- 360^o safety program focusing on hazard identification, training, prevention, assessment and review

Bettering Governance and Board Independence

As per our target, we have internalise global best practices of governance and board independence

TILL OCT 2021

Internal Audit Framework

- Quarterly Audit conducted on various parameters across all subsidiaries
- Key Issues are highlighted, and resolution timelines fixed

CORPORATE BEHAVIOUR

Compliance Framework

 IT enabled Compliance Management tool for automated monitoring and reporting to senior management

Policies

RPT policy – applicable at listed co.

Board Constitution

- Listed Co. 3 independent directors (50%)
- Subsidiaries Few operating subsidiaries have independent directors on board

Board Committees

• All 5 committees have independent directors

Senior Management Remuneration

 Industry benchmarked remuneration, optimal mix of fixed and performance linked pay



POST OCT 2021

Policies

- RPT policy now applicable to all subsidiaries
- Formulation of anti bribery and anti corruption policies
- Revised Risk Management Framework in line with Global best practices
- Revisited and revised RPT Policy in order to make it more transparent and robust

Board Constitution

 5 out of 6 operating subsidiaries have independent directors on board

Board Committees

- Formed below new committees at APL with an objective of better governance and Independence:-
 - Corporate Responsibility Committee (100% Independent Directors)
 - Public Consumer Committee (100% Independent Directors)
 - Info Tech and Data Security Committee (50% Independent Directors)

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IT: Information Technology; RPT: Related Party Transaction

THANK YOU

