

## Disclaimer



Certain statements made in this presentation may not be based on historical information or facts and may be "forward-looking statements," including those relating to general business plans and strategy of Adani Power Limited ("APL") and its subsidiaries, associates, and joint ventures (combine together "Adani Thermal Power Group" or "The Group") their future outlook and growth prospects, and future developments in their businesses and their competitive and regulatory environment, and statements which contain words or phrases such as 'will', 'expected to', etc., or similar expressions or variations of such expressions. Actual results may differ materially from these forward-looking statements due to a number of factors, including future changes or developments in their business, their competitive environment, their ability to implement their strategies and initiatives and respond to technological changes and political, economic, regulatory and social conditions in the country the business is. This presentation does not constitute a prospectus, offering circular or offering memorandum or an offer, or a solicitation of any offer, to purchase or sell any shares and should not be considered as a recommendation that any investor should subscribe for or purchase any of The Group's shares. Neither this presentation nor any other documentation or information (or any part thereof) delivered or supplied under or in relation to the shares shall be deemed to constitute an offer of or an invitation by or on behalf of The Group.

The Group, as such, makes no representation or warranty, express or implied, as to, and does not accept any responsibility or liability with respect to, the fairness, accuracy, completeness or correctness of any information or opinions contained herein. The information contained in this presentation, unless otherwise specified is only current as of the date of this presentation.

The Group assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent development, information or events, or otherwise. Unless otherwise stated in this document, the information contained herein is based on management information and estimates. The information contained herein is subject to change without notice and past performance is not indicative of future results. The Group may alter, modify or otherwise change in any manner the content of this presentation, without obligation to notify any person of such revision or changes. No person is authorized to give any information or to make any representation not contained in and not consistent with this presentation and, if given or made, such information or representation must not be relied upon as having been authorized by or on behalf of The Group.

This presentation does not constitute an offer or invitation to purchase or subscribe for any securities in any jurisdiction, including the United States. No part of it's should form the basis of or be relied upon in connection with any investment decision or any contract or commitment to purchase or subscribe for any securities. None of our securities may be offered or sold in the United States, without registration under the U.S. Securities Act of 1933, as amended, or pursuant to an exemption from registration therefrom.



## Table of Contents

| 1 | About Adani Portfolio           |
|---|---------------------------------|
| 2 | About Adani Power Limited (APL) |
| 3 | Power Sector Growth Outlook     |
| 4 | APL: Strategic Advantages       |
| 5 | APL: Performance Highlights     |
| 6 | ESG Practice at APL             |
| 7 | Conclusion                      |

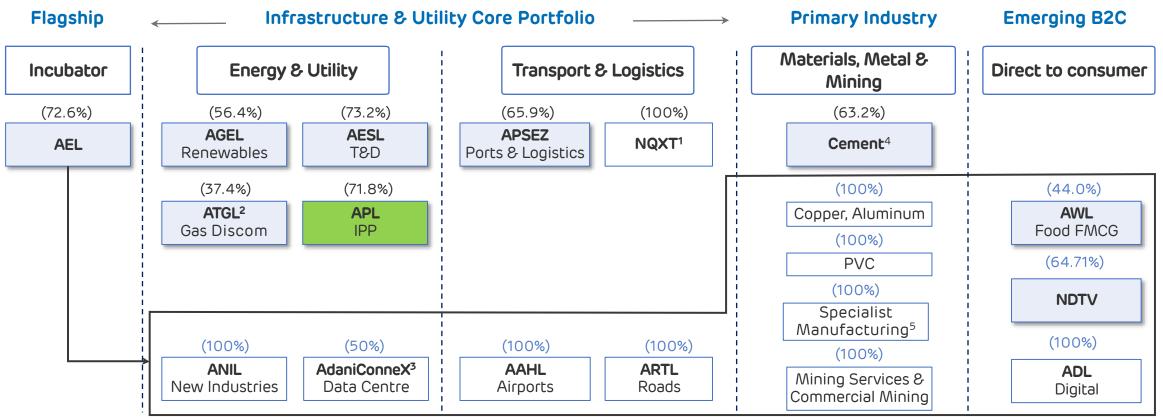


# About Adani Portfolio

## Adani Portfolio: A World class infrastructure & utility portfolio



adani

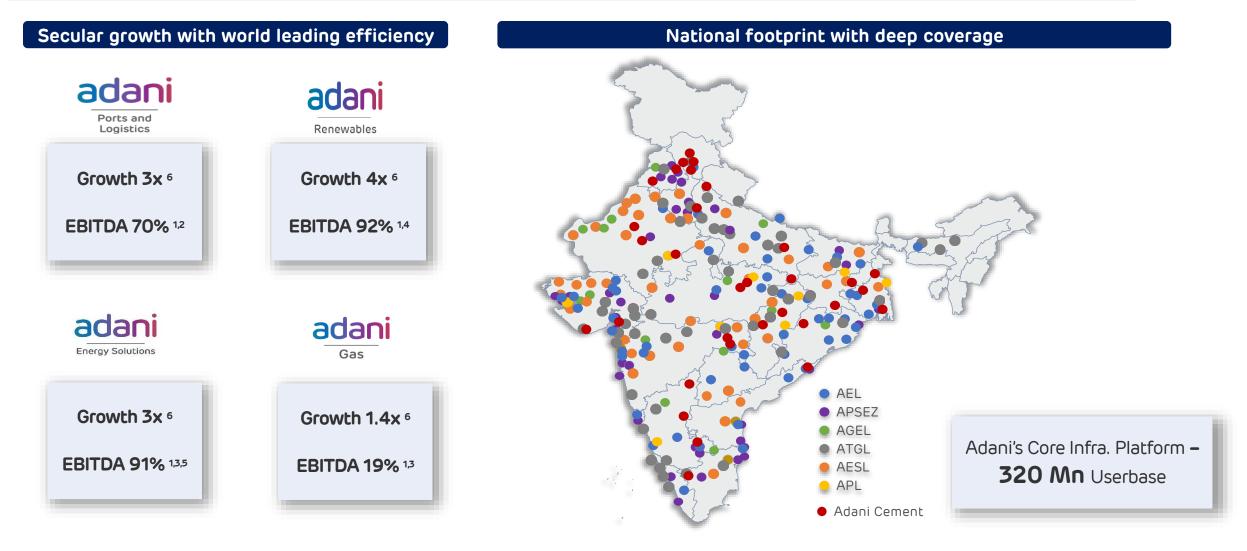


(%): Promoter equity stake in Adani Portfolio companies (%): AEL equity stake in its subsidiaries

#### A multi-decade story of high growth centered around infrastructure & utility core

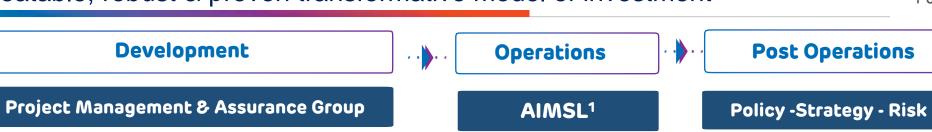
1. NQXT: North Queensland Export Terminal | 2. ATGL: Adani Total Gas Ltd, JV with Total Energies | 3. Data center, JV with EdgeConnex, | 4. Adani Cement includes 63.19% stake in Ambuja Cements which in turn owns 50.05% in ACC Limited. Adani directly owns 6.64% stake in ACC Limited | 5. Includes the manufacturing of Defense and Aerospace Equipment | AEL: Adani Enterprises Limited; APSEZ: Adani Ports and Special Economic Zone Limited; AESL: Adani Energy Solutions Limited; T&D: Transmission & Distribution; APL: Adani Power Limited; AGEL: Adani Green Energy Limited; AAHL: Adani Airport Holdings Limited; ARTL: Adani Roads Transport Limited; ANIL: Adani New Industries Limited; AWL: Adani Wilmar Limited; ADL: Adani Digital Limited; IPP: Independent Power Producer | NDTV: New Delhi Television Ltd | PVC: Polyvinyl Chloride I Promotors holding are as on 31st December, 2023





Note: 1. Data for FY23; 2. Margin for indian ports business only, Excludes forex gains/losses; 3. EBITDA = PBT + Depreciation + Net Finance Costs – Other Income; 4. EBITDA Margin represents EBITDA earned from power supply 5. Operating EBITDA margin of transmission business only, does not include distribution business, 6. Growth pertains to expansion and development aligned with market growth. Growth of respective Adani portfolio company vs. Industry growth is as follows: APSEZ's cargo volume surged from 113 MMT to 339 MMT (13%) between 2014 and 2023, outpacing the industry's growth from 972 MMT to 1433 MMT (4%). AGEL's operational capacity expanded from 0.3 GW to 8.1 GW (60%) between 2016 and 2023, surpassing the industry's growth from 46 GW to 125 GW (15%). AESL's transmission length increased from 6,950 ckm to 19,779 ckm (16%) between 2016 and 2023, surpassing the industry's growth from 62 to 293 (21%). PBT- Profit before tax, ATGL-Adani Total Gas Limited, AEL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limited, APSEZ: Adani Ports and Special Economic Zone Limited, AESL: Adani Enterprises Limite

### Adani Portfolio: Repeatable, robust & proven transformative model of investment



adan

Power

Pvt. Banks 💿 Bonds

DII Global Int. Banks PSU – Capex LC

NBFCs & FIs

|          | Origination   | Site Development   | Construction  | Operation  | Capital Management  |
|----------|---|--|---|--|---|
| ACEIVIEY | <ul> <li>Analysis &amp; market<br/>intelligence</li> <li>Viability analysis</li> <li>Strategic value</li> </ul> | <ul> <li>Site acquisition</li> <li>Concessions &amp; regulatory agreements</li> <li>Investment case development</li> </ul> | <ul> <li>Engineering &amp; design</li> <li>Sourcing &amp; quality levels</li> <li>Equity &amp; debt funding at project</li> </ul> | <ul> <li>Life cycle O&amp;M planning</li> <li>Asset Management plan</li> </ul> | <ul> <li>Redesigning capital structure<br/>of assets</li> <li>Operational phase funding<br/>consistent with asset life</li> </ul> |
| ance     | India's Largest<br>Commercial Port<br>(at Mundra)   | Longest Private HVDC<br>Line in Asia<br>(Mundra - Mohindergarh)  | 2,140 MW Hybrid<br>cluster operationalized<br>in Rajasthan in FY23  | Energy Network Operation<br>Center (ENOC)<br>Centralized continuous            | <ul> <li>Duration Risk Matching</li> <li>Forex Currency Risk Management</li> <li>Interest Rate Risk management</li> </ul>         |
| rform    | Highest Margin<br>among Peers   | Highest line<br>availability   | India's first and<br>World's largest solar-<br>wind hybrid cluster  | monitoring of plants<br>across India on a single<br>cloud based platform       | • Governance & Assurance<br>(ABEX -Adani Business Excellence  |
| Pe       | C. Handarder  |  |   | AND DESCRIPTION OF THE OWNER.  | <b>1</b> 4%<br><b>1</b> 4%<br><b>1</b> 4%<br><b>1</b> 5%<br><b>2</b> %<br><b>2</b> %<br><b>2</b> 9%                               |

Note 1 Adani Environmental Resource Management Services Ltd. (additional company is being proposed)

**Phase** 

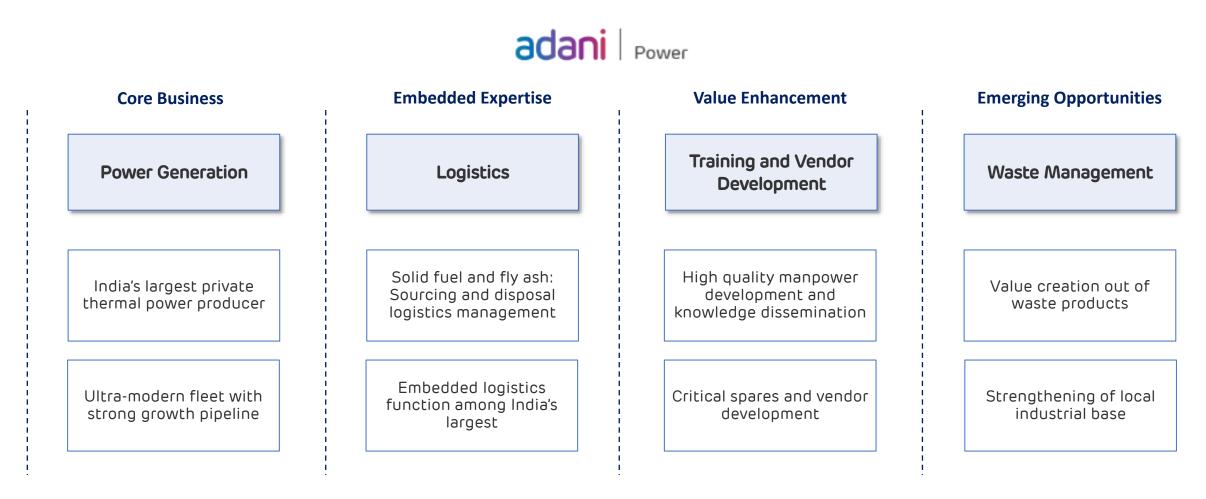
Center of Excellence

O&M: Operations & Maintenance, HVDC: High voltage, direct current, PSU: Public Sector Undertaking (Public Banks in India), GMTN: Global Medium-Term Notes SLB: Sustainability Linked Bonds, AEML: Adani Electricity Mumbai Ltd., AIMSL : Adani Infra Mgt Services Pvt Ltd, IG: Investment Grade, LC: Letter of Credit, DII: Domestic Institutional Investors, COP26: 2021 United Nations Climate Change Conference; AGEL: Adani Green Energy Ltd., NBFC: Non-Banking Financial Company



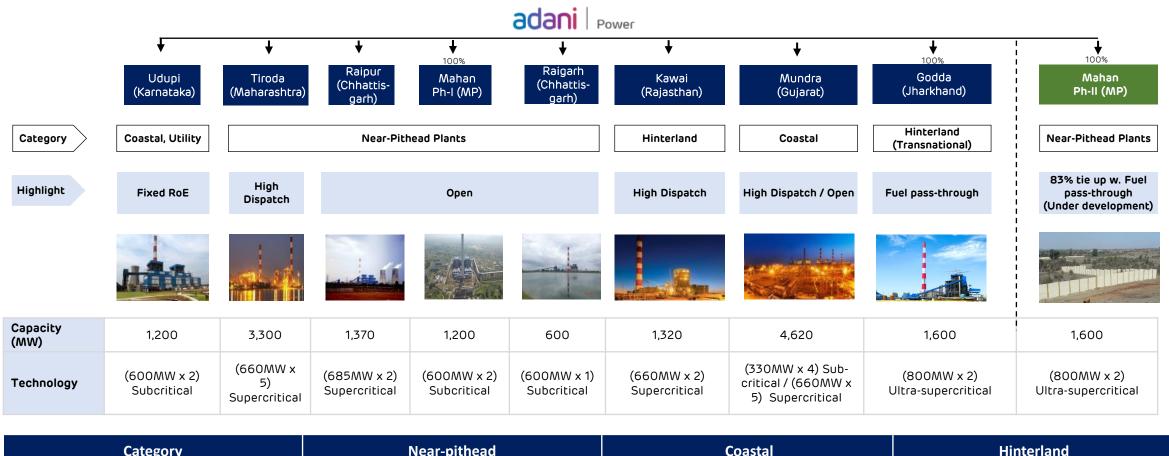
# About Adani Power Limited (APL)





Reliable and efficient power supplier on growth path built on core strengths

## Operating Portfolio Overview: Strategically located, diversified fleet



| Category                            | Near-pithead | Coastal     | Hinterland |
|-------------------------------------|--------------|-------------|------------|
| Capacity MW                         | 8,070 (48%)  | 5,820 (35%) | 2920 (17%) |
| Supercritical / Ultra-supercritical | 78%          | 57%         | 100%       |

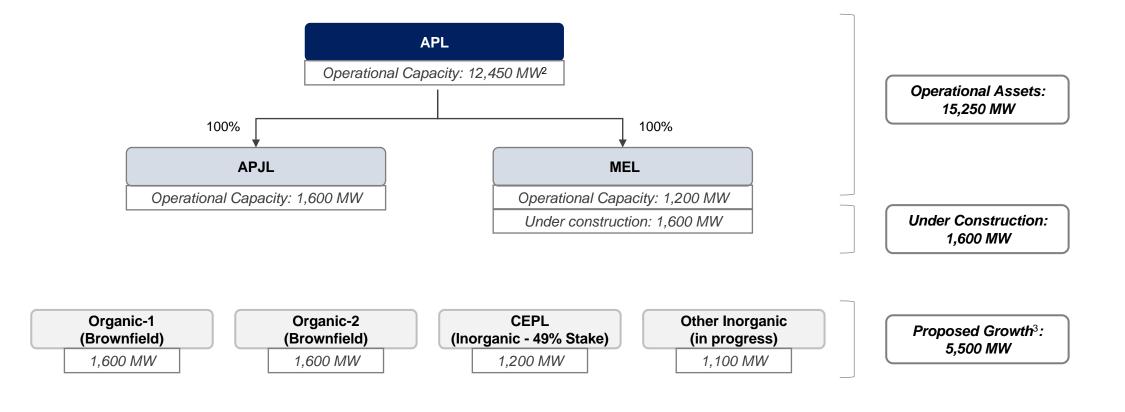
#### Portfolio of modern and efficient fleet of 16.85 GW with operating capacity of 15.25 GW

1. Mahan Phase - 2 plant currently under construction - units expected to commercialise in Dec 2026 and Jun 2027

Mahan and Godda plants are owned by APL's wholly owned subsidiaries Mahan Energen Limited and Adani Power (Jharkhand) Limited respectively | GW: Giga Watt; MW: Mega Watt; MP: Madhya Pradesh; RoE: Return on Equity

Power



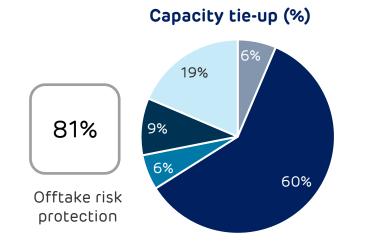


#### India's largest private thermal power producer with current and planned capacity of 22 GW+

- 1. Shareholding by funds managed by GQG Partners
- 2. APL the listed company holds operational assets of 12.45 GW (including 40 MW Solar asset) post merger of 6 operational subsidi aries in FY23
- 3. Assets under acquisition (CEPL) and under planned brownfield development
- APJL: Adani Power Jharkhand Ltd; MEL: Mahan Energen Ltd; CEPL: Coastal Energen Pvt Ltd

## APL: Excellent revenue visibility and fuel security





21%

79%

Fuel availability

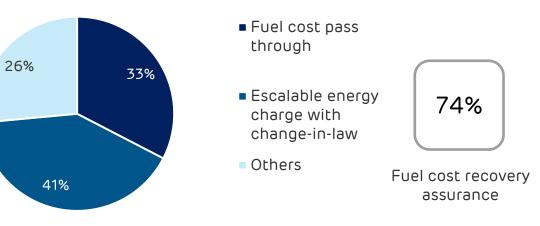
assurance

Domestic fuel tie-up (%)

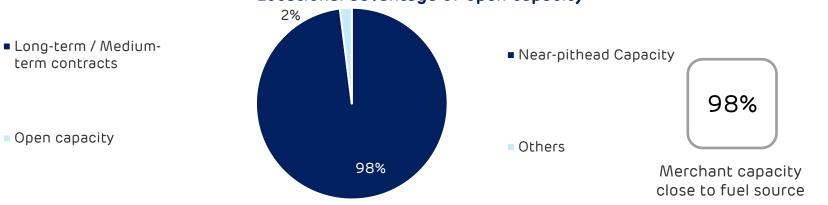
79%

- Regulated Utility
- TBCB-State DISCOMs
- TBCB-Private
- Transnational (Sovereign)
- Merchant





Locational advantage of open capacity



#### Major portion of domestic fuel-based capacities secured through linkages and locational advantage

1. Regulated Assets under Section 62 of Electricity Act | 2. TBCB: Tariff based competitive bidding a per Section 63 of Electricity Act GW: Giga Watt; PPA: Power Purchase Agreement; FSA: Fuel Supply Agreement; LT / MT: Long term / Medium Term; SHR: Station Heat Rate; PLF: Plant Load Factor

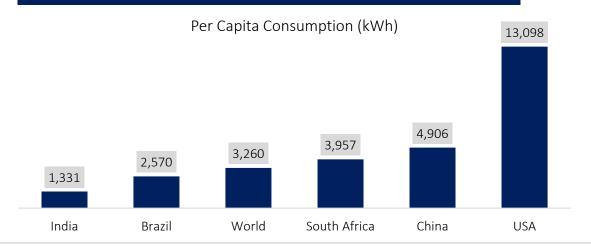


# Power Sector Growth Outlook

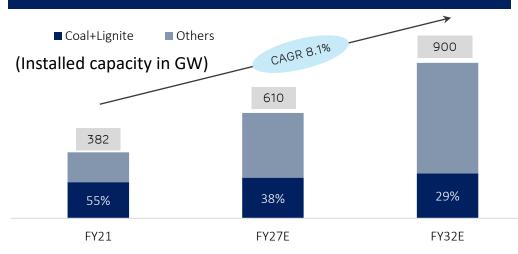
### Thermal power is the base load power solution for India's electricity grid



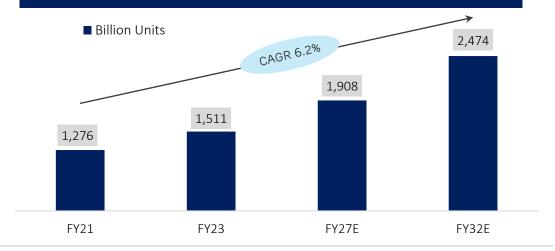
#### Significant potential for Indian power demand growth



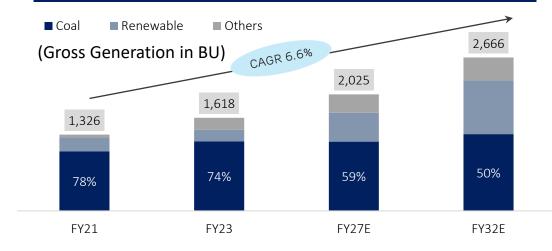
Non-fossil sources will lead capacity addition



Aggregate power demand to double by FY32



#### Thermal will continue serving base load demand



Source: Central Electricity Authority (India), Statista, BP Statistical Review of World Energy, Energy Information Administration (USA), International Renewable Energy Agency (IRENA) | 1. From 2005 level GW: Gigawatt, TWh: Terawatt Hours, kWh: kilowatt hours



# APL: Strategic Advantages

## Fuel management & logistics – Key competitive advantage



#### Fuel management is key to revenue stability

Only IPP in India with in-house, mine-to-plant logistics capability

Handling approx. 60 MMTPA coal, 13 MMTPA Fly Ash

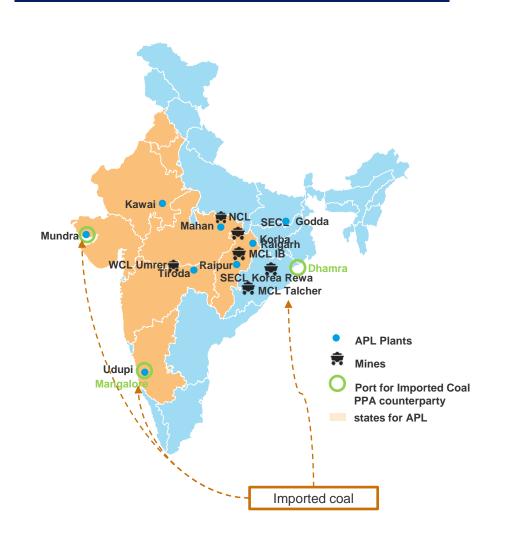
Constant attention to multiple agencies and touch points

More than 14,500 Rake Equivalents of fuel handled annually

Daily management of around 25 domestic coal rakes loading, with around 50 rakes in circulation

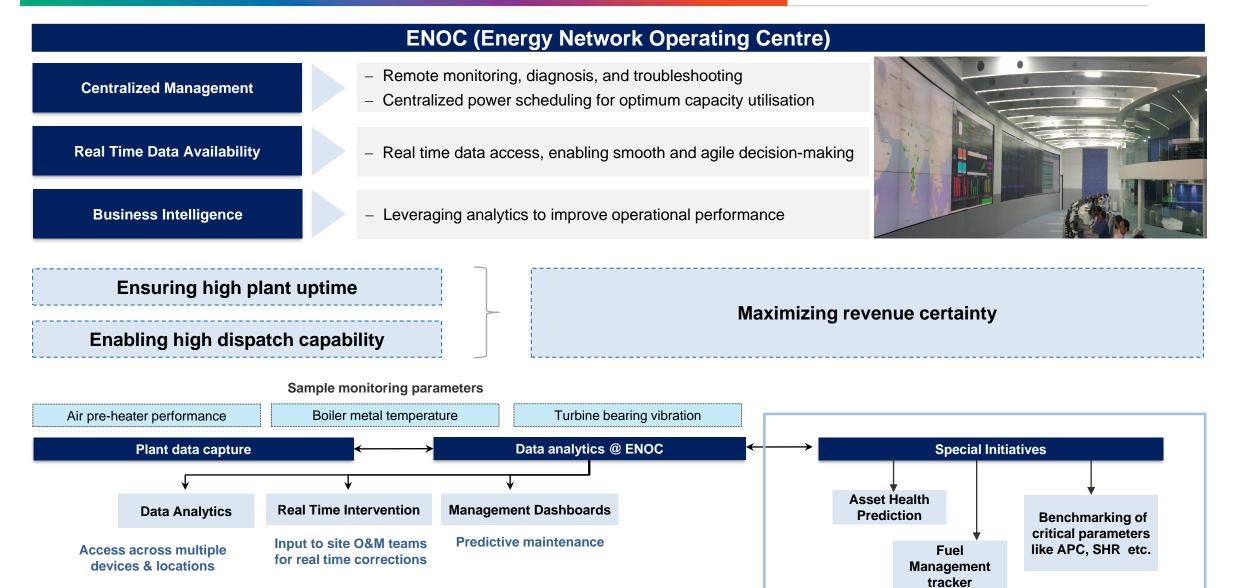
Investment in material handling infrastructure for quick turnaround

#### Plant and Mine Locations



## Operational Excellence through Energy Network Operation Center (ENOC)





## Project Management & Assurance Group (PMAG) - End to End Project Integration



Strength: Team of 90 professionals having hands-on experience of 2,000+ man-years of complete project management cycle of small, medium & large projects

Strong Project Controls



**Collaborating & Convergence** 



Effective Project Delivery

#### One of India's largest single location thermal power plants

#### First super-critical power plant : Mundra, Gujarat

Cumulative Capacity: 4,620 MW (330 MW \* 4 units + 660 MW \* 5 units)

#### Best in class project execution

Bidding, Site Scouting

Concept

- Synchronization of first supercritical generating unit within 36 months from inception
- Plant spread over an optimized layout of 734 acres
- Industry benchmark in commissioning i.e. 3 units in single financial year, balance units in the next year
- World class logistics management
- High-speed conveyor belt conveys the coal from Mundra port to plant 8 km away @ 6,000 mt / hour
- $\circ~$  Sea Water utilised for water requirement of plant





#### Landmark feat in project execution & transnational supply

#### India's first commissioned transnational project: Godda, Jharkhand

Ultra-supercritical plants of 1,600 MW (800 MW x 2) commissioned in April & July 2023

- Transnational plant to supply electricity from Jharkhand to Bangladesh
- Secure revenue and profitability streams
  - 25-year PPA of 1,496 MW (net) with Bangladesh Power Devt Board
  - Connected to Bangladesh Grid with a 400kV dedicated transmission line
  - Efficient recovery of fixed & variable costs under USD-denominated tariff
- **Commissioned in just 3.5 years** from financial closure despite pandemic lockdown challenges in India, China, and Bangladesh





Power



# APL: Performance Highlights

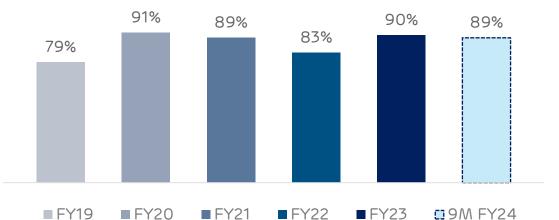
## **Operating Performance Trends**



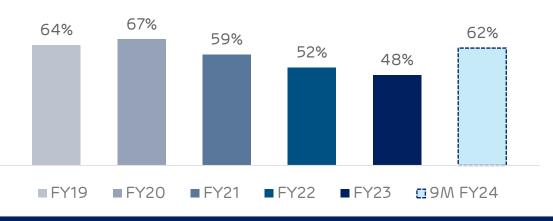


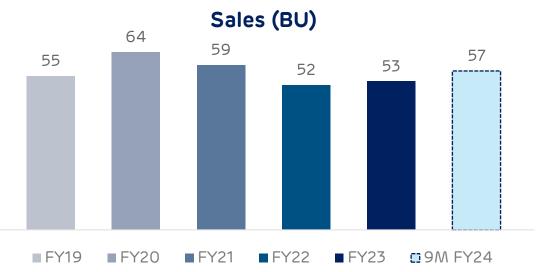
#### Average Operational Capacity (MW)





PLF (%)





Optimum availability maintained to ensure despatch capability of steadily growing capacity

## Key Financial Highlights

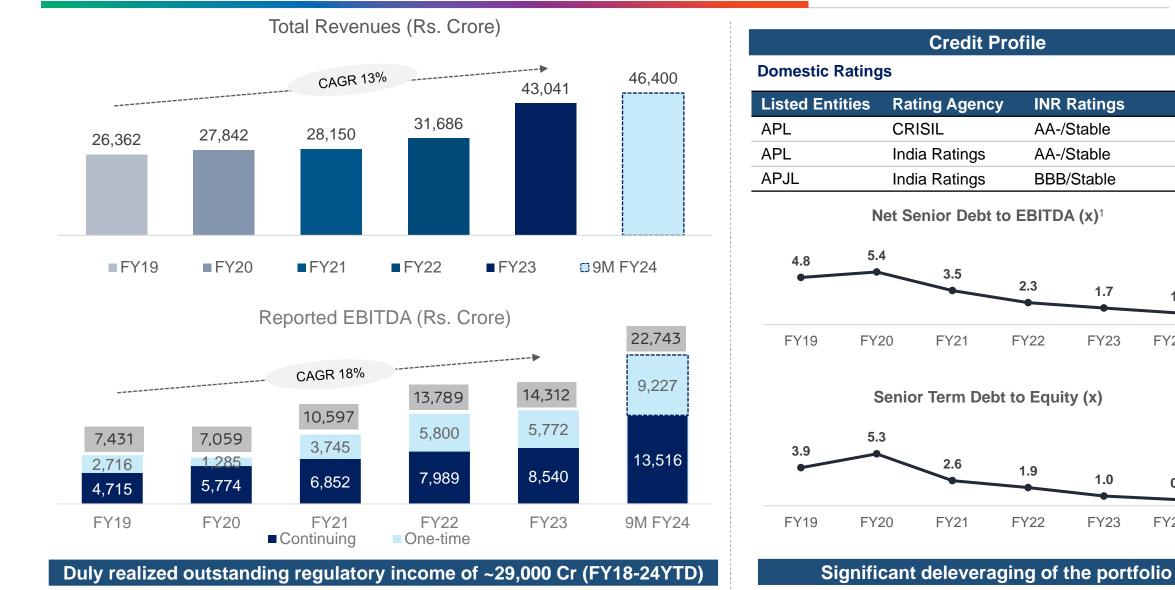


1.2

FY249M

0.6

FY249M



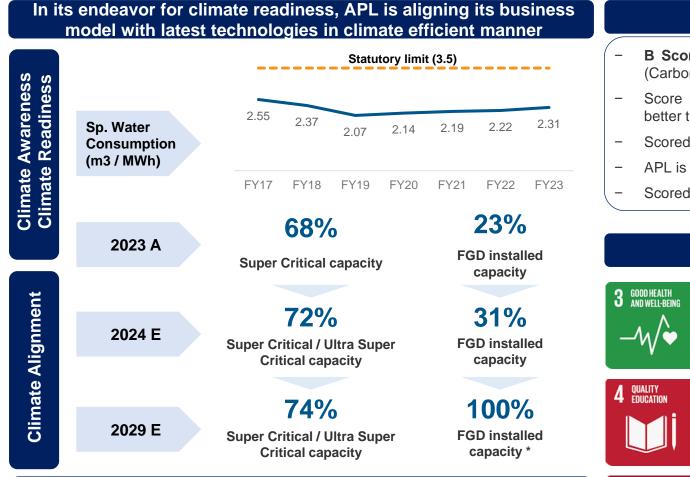
1. For calculating Net Senior Debt to EBITDA ratio, EBITDA includes prior period income, Debt excludes unsecured sub-debt and under-construction asset's debt APJL: Adani Power Jharkhand Limitred; YTD; Year to Date; EBITDA: Earnings before Interest, Tax, Depreciation and Amortization;



ESG Practice at APL

## **ESG** Highlights





- **ESG Rating Highlights**
- B Score For fulfilling climate change and water security commitments from CDP (Carbon Disclosure Project) for 2022.
- Score of 54/100 in Corporate Sustainability Assessment (CSA) by S&P Global better than world electric utility average score of 33/100.
- Scored **3.5/5.0** in FTSE ESG rating better than world utilities avg score (2.7)
- APL is a constituent company in the FTSE4Good Index Series.
- Scored **87%** in CSR HUB ESG Rating better than global industry average.

#### Social Initiatives mapped to UN SDGs

- Mobile Heath Care unit: 204,282+ treatments provided through 8 MHUs
- Health insurance benefits for ~ 9,502 people by issuing health cards
- 13,453+ patients have been benefitted through health camps
- 15,000+ beneficiaries have been provided with safe drinking water facilities
  - **GYANODAYA** Smart class implementation benefiting 80,000 Scholarship program with **INR 29.5 Lacs** scholarships awarded



- **SAKSHAM** – Training for > 1,460 people including 1,181 women and girls

Adani Power Training and Research Institute - Delivering high quality training to aspiring engineers/professionals

3,600 safety program focusing on hazard identification, prevention, review

- Specific GHG emissions maintained at 0.85 tCO2e/MWh.
- Achieved ash utilization of 100% for FY23
- 7 out of 9 APL operating locations certified as SUPF

Sp: Specific; MwH: Mega Watt Hour; m<sup>3</sup>: Cubic meters; FGD: Flue Gas Desulphuriser (emission control equipment); SUPF: Single Use Plastic Free; APJL: Adani Power Jharkhand Ltd; MEL: Mahan Energen Ltd; MHU: Mobile Health Units \* FGD installation cost will be passthrough under power supply agreements



|                                   | Board Com    | mittee            |                                |  |
|-----------------------------------|--------------|-------------------|--------------------------------|--|
|                                   | 100%<br>IDs  | Chaired by<br>IDs | Chaired<br>By NID              |  |
| Statutory Committees              |              |                   |                                | 400/                                       |
| - Audit                           | $\checkmark$ |                   |                                | <b>40%</b><br>Comprised of only            |
| - Nomination & Remunerations      | $\checkmark$ |                   |                                | Independent<br>Directors                   |
| - Stakeholder Relationship        |              |                   |                                | <b>100%</b> of                             |
| - Corporate Social Responsibility |              |                   |                                | Statutory<br>Committees Chaired            |
| - Risk Management                 |              |                   | by<br>Independent<br>Directors |  |
| Non-statutory Committees          |              |                   |                                |  |
| - IT & Data Security              |              |                   | $\checkmark$                   | 6  |
| - Corporate Responsibility        |              |                   |                                | Additional Business<br>specific committees |
| - Mergers and Acquisition         |              |                   | $\checkmark$                   | <b>17%</b><br>Fully comprised of           |
| - Legal, Regulatory & Tax         |              |                   |                                | Independent<br>Directors                   |
| - Reputation Risk                 |              |                   | $\checkmark$                   | 17%  |
| - Commodity Price Risk            |              |                   | $\checkmark$                   | Chaired by<br>Independent<br>Directors     |



Conclusion

## **APL: Investment Case**



26

| Revenue<br>Visibility       | <ul> <li>81% of capacity contracted under LT / MT PPAs, most of which offer fuel cost pass through or tariff escalation, yielding excellent revenue visibility and cash flow stability.</li> <li>Near-pithead capacity enjoys logistics cost advantage, enabling higher offtake and better margins.</li> </ul>  |
|-----------------------------|---|
| Fuel Security               | <ul> <li>56% of installed capacity based on domestic coal of which 79% secured under LT / MT contracts.</li> <li>Shift towards de-risking fuel supply by utilizing coal from captive mines under liberalized mining policy</li> </ul>   |
| Regulatory<br>Maturity      | <ul> <li>Full resolution of all regulatory matters pertaining to domestic coal shortfall with Hon'ble Supreme Court's orders dated 20<sup>th</sup> April 2023.</li> <li>Recovery of alternate fuel costs under change-in-law clauses of PPAs.</li> </ul>  |
| Poised for<br>Success       | <ul> <li>Operational excellence in fuel management and logistics, and plant Operation &amp; Maintenance with focus on technology adoption, digitalization, and analytics to drive efficiency and plant availability.</li> <li>Large available capacity with growing capacity utilization to cater to growing demand.</li> <li>Proven track record in project execution and rapid turnaround of acquisitions.</li> </ul> |
| Strong Financial<br>Profile | <ul> <li>Domestic credit rating of APL is strong at "AA-".</li> <li>Deleveraging of balance sheet demonstrated by significant prepayment of senior debt.</li> <li>Backed by strong sponsor, India's largest infrastructure and real asset platform.</li> </ul>  |



# Thank You

