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## Adani Power Limited

## Investor Presentation

November 2019

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## Contents

| 01 | Adani Group                     |
|----|---------------------------------|
| 02 | Overview of Adani Power Limited |
| 03 | Key Capabilities                |
| 04 | ESG practices                   |
| 05 | Power Sector Updates            |
| 06 | Regulatory Assets               |
| 07 | Quarterly Financial Updates     |
| 08 | Way Forward                     |
|    | Appendix: Asset Details         |



Adani Group

## ADANI: world class infrastructure & utility portfolio





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Power

# ADANI: repeatable, robust & proven model to deliver RoE



| Phase       | Origination   | Development  | Construction  | Operations   | Post Operations   |
|-------------|---|--|---|--|---|
|             | Opportunity   | Pipeline   | EPC & Funding   | Operation  | Capital Mgmt  |
| Activity    | <ul> <li>Analysis &amp; market intelligence</li> <li>Viability analysis</li> <li>Strategic value</li> </ul> | <ul> <li>Site acquisition</li> <li>Concessions and<br/>regulatory<br/>agreements</li> <li>Investment case<br/>development</li> </ul> | <ul> <li>Engineering &amp; design</li> <li>Sourcing &amp; quality levels</li> <li>Equity &amp; debt funding at project</li> </ul> | <ul> <li>Life cycle O&amp;M<br/>planning</li> <li>Asset<br/>Management<br/>plan</li> </ul> |   |
|             | <ul> <li>Redefining the space -eg</li> <li>Mundra Port</li> </ul>   | <ul> <li>Envisaging<br/>evolution of sector<br/>eg Adani<br/>Transmission</li> </ul>   | <ul> <li>complex<br/>developments on<br/>time &amp; budget eg<br/>APL</li> </ul>  | <ul> <li>O&amp;M<br/>optimisations eg<br/>Solar plants</li> </ul>                          | Ops phase funding<br>consistent with<br>asset life                        |
| Performance |   |  |   |  | AGEL - only<br>Private sector<br>Infrastructure<br>IG issuers in<br>India |

Low capital cost, time bound & quality completion providing long term stable cashflow & enhanced RoE

# ADANI: repeatable, robust business model applied consistently to drive value







### Overview of Adani Power Limited





## Adani Power Limited: India's Largest Private Sector IPP



#### 12,410 MW operating portfolio of six modern and efficient thermal power plants

Further, Adani Power Ltd. also has a 40 MW solar power plant at Bitta.

IPP - Independent Power Producer, MW - Mega Watt, COD - Commercial Operations Date, LT PPA - Long Term Power Purchase Agreement, FSA - Fuel Supply Agreement, MTPA - Million Tonnes per Annum, Company Limited ^ Medium Term PPAs of 3 years duration, allotted on 11<sup>th</sup> Sept 2019

1 – 1,734 includes merchant capacity and short/medium term PPAs with Mundra Utilities Private Limited and North Central Railways 2 – Contracted Capacity, 3 - Consumption @ 75% PLF

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## Evolution of Adani Power Limited





## **Diversified Portfolio**





Technology Split (14,010<sup>1</sup> MW)

Supercritical Ultra-Supercritical Subcritical

## >75% capacity is Supercritical / Ultra supercritical

1. Including under construction assets 2 – Gross tie-up

^ Gujarat includes power supplied from Raipur Energen Ltd. under short term PPA

\* MT PPAs (3 years) of 185 MW with Tamil Nadu and 110 MW with Telangana allotted to Raigarh Energy Generation on 11th Sept 2019

#### Counterparty split<sup>2</sup> (14,010 MW)



#### Diversified counterparty mix

11

## Large generation assets driving scale advantage





1 - Net of aux consumption and transmission loss , 2 - Case-4 PPA with GUVNL for 1,000 MW expiring in Sept 2019



 Generation (BU)

 69.39
 64.17
 58.47

 54.67
 50.82
 32.46

 FY15
 FY16
 FY17
 FY18
 FY19
 H1FY20

PLF %

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## At A Glance – Historical Financial Performance









## Key Capabilities

## Key Capabilities



| 1 Project<br>Execution | <ul> <li>Combined experience of more than 30,000 man - years across verticals</li> <li>Constructed the then world's largest single location coal based thermal power plant at Mundra</li> <li>Commissioned India's 1<sup>st</sup> thermal power unit based on super-critical technology</li> <li>The above project also included construction of then world's longest (989 km) private HVDC transmission system</li> <li>APJL acquired more than 500 acres land for Godda under new LARR 2013 in 1.5 yrs</li> </ul>  |
|------------------------|--|
| 2 Asset<br>Management  | <ul> <li>~ 10 yrs. experience as competitive in-house O&amp;M service providers, operating &gt; 18 units of which 12 units are super critical</li> <li>Strong knowledge base &amp; expertise of operating major OEM units such as Dongfang, Harbin, SEPCO, BHEL, etc.</li> <li>Dedicated Team of ~ 2,400 professionals consisting of domain experts in O&amp;M, Environment &amp; safety, protection &amp; metering, quality assurance &amp; control, techno commercial, legal and other divisions</li> <li>Plant Level O&amp;M teams assisted by centralized operations and technical services, department staffed with leading experts in O&amp;M of thermal power plants</li> </ul> |
| 3 Coal Logistics       | <ul> <li>APL sources and transports more than 40 MTPA coal annually</li> <li>APL is the only IPP in India to have in-house coal logistics capability (mine to plant) with ~ 4,000 man-years of experience</li> <li>Largest customer of Indian railways after NTPC</li> </ul>   |
| 4 Regulatory           | <ul> <li>Domain experts with 20+ years of experience in law and power sector regulation</li> <li>Successfully represented Company's case in various landmark regulatory and judicial cases, leading to Orders that are positive not just for the organization but also for the sector</li> </ul>   |

## Coal Handling and Logistics Capability



#### Summary

## Only IPP in India to have in-house coal logistics capability (mine to plant)

- > 4,000 man-years of experience in coal logistics
- Largest customer of Indian Railways after NTPC
  - Approx. 5,000 rakes loaded annually, peak capacity of 16 rakes handled simultaneously
  - Developed own siding for coal movement from Korba coalfields
  - Developed its own state of the art coal logistics monitoring and control system
- Smooth Handling of approx. 45 MTPA of coal annually by APL resulting in lower inventory requirement
  - Constitutes 6.5% of total coal consumption for thermal power plants in India
- All projects have excellent infrastructure facility for faster handling of rakes. Some Examples are as below

#### – Tiroda

- 3 wagon tipplers for handling BOXN rakes,
- 1 track hopper for handling BOBRN rakes
- 9 lines within plant to ensure adequate rail infrastructure
- Kawai
  - 2 Wagon Tipplers for handling BOXN Rakes
  - 1 Track Hopper for handling BOBRN Rakes
  - 6 lines within plant to ensure adequate rail infrastructure
- REL, Tilda
  - 3 Wagon Tipplers for handling BOXN Rake.
  - 4 nos truck tippler unloading facility
  - 6 lines within plant to ensure adequate rail infrastructure.
- REGL, Raigarh
  - Due to proximity of coal mines, Coal is transported through Road/RCR mode with 2 nos truck tipplers. Railway system under commission.

Map not to scale. For illustration purposes only, BOBRN - **B**ogie **O**pen **B**ottom **R**apid with p**N**eumatic door opening actuators, WCL – Western Coalfields Limited, SCCL - Singareni Collieries Company Limited, SECL – South Eastern Coalfields Limited, MCL – Mahanadi Coalfields Limited, NCL – Northern Coalfields Limited





#### Acquisition and Turnaround Experience Case Study - Udupi Thermal Power Plant



- 1,200 MW (2 x 600 MW) imported coal based power plant in Udupi District, Karnataka
- Acquired by APL in April 2015 from Lanco Infratech Limited
- First project in India utilizing 100% imported coal as fuel
- First acquisition by APL of an operational project
- UPCL was a stressed company with Credit Rating of D, despite being a Section 62 (cost plus tariff) power plant
- Plant had poor operational performance due to financial stress of sponsor and delays in availability of funds
- Operational performance of UPCL has improved significantly post acquisition by APL acquired UPCL
  - Improved plant availability consistently higher than the normative availability (which forms the basis for fixed charge payment)
  - Lesser outages and start-ups, leading to reduced secondary oil consumption
  - Improved plant efficiency with reduction in station heat rate and auxiliary consumption

| Improven       | nent in operational performa | nce post acquisition       | Improveme       | nt in financial performan | ce post acquisition |
|----------------|------------------------------|----------------------------|-----------------|---------------------------|---------------------|
| Particulars    | Pre acquisition (FY11-15)    | Post acquisition (FY16-17) |                 | Pre acquisition           | Post acquisition    |
| PLF %          | 64.1%                        | 75.9%                      | Particulars     | (FY14-15)                 | (FY16-17)           |
| Availability % | 74.7%                        | 87.2%                      | Average Revenue | 2,900                     | 3,147               |
| SOC (ml/Kwh)   | 0.75                         | 0.12                       | Average PBT     | (66)                      | 108                 |
| Aux Power (%)  | 6.6%                         | 5.8%                       |                 |                           |                     |
| Outages (#)    | 26                           | 19                         | PBT %           | (2.3%)                    | 3.4%                |

- Post acquisition, project debt was restructured under 5-25 scheme to extend repayment during PPA tenor, improving cash flow profile

## Recent Awards & Recognitions



Sword of Honor 2019 conferred by British Safety Council (BSC) (October 2019)

Adani Power Rajasthan Limited (APRL) for **Excellent safety standards** 

8<sup>th</sup> FICCI Safety Systems Excellence Awards in Power category of the Manufacturing Sector (September 2019) Udupi Power Corporation Limited (UPCL) Platinum Prize

Adani Power Maharashtra Limited (APML) Certificate of Appreciation

5S case study competition Quality Circle Forum of India (September 2019) Adani Power Mundra Limited (APMuL), APML and APRL Gold (Highest level of recognition)



### ESG practices

## Environment, Health and Safety Practices



As India's largest private power producer, we acknowledge our responsibility in achieving sustainable growth and creating value for our stakeholders.

- Annual publication of Sustainability Report, covering comprehensive ESG performance, with external independent assurance as per GRI Standards and IR Framework
- Green Belt Development
  - > 2 million saplings developed across plant locations
  - > 33 % of total land developed as Green Belt across plant locations
- Water Conservation
  - Rain water harvesting facilities for utilization of rain water in operations
  - Treated water from STPs and ETPs used in horticultural activities and coal handling, dust suppression respectively
- Solid Waste Management
  - Waste management across all location as per guidelines
  - Hazardous waste disposed as per HW Management Rules
  - Storage silos for dry fly ash utilization with combined capacity of >  $20{,}000\,\text{MT}$
  - Fly ash supplied to third parties for bricks and cement manufacturing purpose
  - APL also owns a 40 MW solar plant at Bitta, Gujarat





PLF - Plant Load Factor; SOC - Secondary Oil Consumption; Aux Power - Auxiliary Power; SHR - Station Heat Rate

^FY19 figures under Assurance

#### Increasing Fly Ash Utilization



#### GHG Emissions (tCO<sub>2</sub>/MWh) below grid average







## Social Practices



- APL has undertaken several social activities in the field of education, health, etc. benefiting the society and country at large
- > 300 infrastructure projects like road construction, classroom construction, construction of toilets, repair of hand pump, community hall, wells etc. are being taken up as per need of the beneficiaries for mass benefit
- Some examples are as below
  - Education
    - GYANODAYA Project equipment distributed to 137 schools to start smart class which will benefit ~ 42,000 students
    - SAKSHAM Project Training classes for > 4,000 people
    - $\sim 4,600$  students benefited through distribution of various educational and sports material
    - > 1,100 meritorious students awarded scholarship
  - Health
    - Mobile Heath Care unit > 60,000 patients treated
    - SuPoshan Program >4,800 women beneficiaries
    - Health insurance benefits for ~ 18,000 people by issuing health cards
    - > 12,500 patients have been benefitted through various mega and specialized health camps
    - Every month, > 6,000 beneficiaries have been provided with safe drinking water facility

#### **GYANODAYA Project**



#### Scholarship Distribution



#### Mobile Health Care

#### Training under SAKSHAM



## Strong Corporate Governance



#### Audit Committee

- 3 member committee consisting of 2 independent directors
- Oversight of the company's financial reporting process and the disclosure of its financial information
- Recommendation for appointment, remuneration and terms of appointment of auditors of the company
- Reviewing the annual and quarterly financial results with the management before board submission
- Approval of appointment of Chief Financial Officer after assessing the qualifications, experience and background, etc. of the candidate
- Review and monitor the auditor's independence and performance, and effectiveness of audit process
- Evaluation of internal financial controls, risk management systems

#### Stakeholders' Relationship Committee

- 3 member committee consisting of **2 independent directors**
- Resolving the grievances of the security holders including complaints related to transfer/transmission of shares, nonreceipt of annual report, non-receipt of declared dividends
- Reviewing of adherence to service standards adopted in respect of various services being rendered by Registrar & Share Transfer Agent

#### Nomination & Remuneration Committee

- 3 member committee consisting of **2 independent directors**
- Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board remuneration policy of directors, key managerial personnel and other employees
- To extend or continue term of appointment of independent director, on the basis of performance evaluation of independent directors
- To recommend / review remuneration of the Managing Director(s) and Whole-time Director(s) based on their performance and defined assessment criteria

#### Sustainability and Corporate Social Responsibility Committee

- 3 member committee consisting of **1 independent director**
- To formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the company
- To recommend amount of expenditure incurred on CSR activities
- Monitor the implementation framework of CSR Policy



### Power Sector Overview

## India Power Sector: Strong demand potential

#### Per Capita Consumption (kWh) 12,962 3,927 4,240 1,181 1,181 India Brazil World China South Africa USA

Significant potential for growth of power in India

#### Base load demand best served by Coal



Source: CRISIL Research, CEA, 19th Electric Survey (2017), MNRE, CIL, Research Reports

#### Power Demand is poised to accelerate



#### Increasing demand with moderating capacity growth



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Power

## Significant Reforms in Recent Years



| Distribution | <ul> <li>UDAY Scheme (UDAY 2.0 in the pipeline)</li> <li>SAUBHAGYA Scheme</li> <li>Pilot Scheme for procurement of 2500 MW</li> <li>Payment Security Mechanism</li> </ul>   |  |
|--------------|---|--|
| Coal         | <ul> <li>SHAKTI Policy</li> <li>Emphasis on production growth</li> <li>Coal Link Rationalisation</li> <li>Rationalisation of Coal Escalation Index</li> <li>100% FDI in coal mining, sales, and associated infrastructure</li> </ul>  |  |
| Regulation   | <ul> <li>Change in Law for domestic coal shortfall</li> <li>Change in Law for Duties &amp; Taxes</li> <li>Carrying Costs (Principle of Economic Restitution)</li> <li>Pass Through of Imported Coal Price (HPC)</li> <li>Pass Through of Incremental costs of environmental compliance</li> </ul> |  |



#### Regulatory Assets

## Change in Law Compensation: The Principle



Hon'ble Supreme Court Order on Compensation for High Coal Import Prices (Energy Watchdog Judgement) Negative: **Positive:** Neither Indian Change in Law, nor Any shortfall in domestic coal availability due to change in policy should be Force Majeure compensated for use of alternate coal Change in Law compensation granted by CERC, MERC, and RERC for Formation of High Powered Committee (HPC) by Gujarat Government shortfall in domestic coal under NCDP and SHAKTI Grant of Carrying Cost under Principle of Economic Restitution by Hon'ble Amendment of PPAs to allow imported fuel cost pass-through Supreme Court and various Regulatory Commissions Recovery of additional interest cost on long pending receivables, as well as Full recovery of imported fuel cost higher cost of alternate fuel

## Mundra Power Plant: Regulatory Events





#### PPA Amendment Update

- •CERC approval for Supplemental PPAs granted on 12th Apr 2019; Capacity under PPAs raised to 1,200 MW and 1,234 MW respectively
- •Retrospective claims of Rs. 929 Cr. almost fully received
- •Interest Rate reduction sought from Lenders

#### PPA Termination

- •APL had appealed in Supreme Court against rejection of termination notice by the APTEL, for GUVNL Bid-02 PPA on account of non-availability of domestic coal from GMDC
- •On 2nd July 2019, Hon'ble Supreme Court has ruled that PPA is terminated from Jan 2010, directed CERC to calculate compensation
- •Petition filed with CERC for compensation claim



### Quarterly Financial Updates

## Q2 FY 2019-20: Key Highlights



Power

#### <u>Operational:</u>

- **Mundra:** Phase III capacity (1,320 MW) utilized for supplying power in merchant market
- Tiroda: Running on 100% domestic coal
- Kawai and Udupi: Lower grid demand due to extended monsoons

#### **Financial**:

- Lower PLF at Udupi and lower one time recognition of compensatory tariffs led to revenue decline
- Recognition of carrying cost in APRL following APTEL order
- Lower level and utilization of debt led to reduction in finance cost

#### Regulatory:

- **Tiroda:** MERC allowed compensation under change in law for de-allocation of Lohara captive coal block
- Kawai: APTEL allowed compensation for change in law for domestic coal shortfall with carrying costs
- **Mundra:** SC upheld termination of GUVNL Bid-2 PPA and directed CERC to grant compensatory tariff

#### Strategic:

 Acquisition of 1,370MW GMR Chhattisgarh Energy Ltd and 600MW Korba West Power Company Ltd

| Operating<br>performance*   | Q2<br>FY20  | Q2<br>FY19  | H1<br>FY20   | H1<br>FY19  |
|---|---|---|--|---|
| Declared<br>Capacity (%)  | 79%   | 77%   | 84%  | 59%   |
| PLF (%)   | 63%   | 65%   | 69%  | 52%   |
| Power<br>Generation<br>(BUs)  | 14.73   | 15.09   | 32.46  | 23.76   |
| Coal<br>Consumed<br>(MMT)   | 8.63  | 9.04  | 18.67  | 14.01   |
|   |   |   |  |   |
|   |   |   |  |   |
| Financial<br>performance  | Q2<br>FY20  | Q2<br>FY19  | H1<br>FY20   | H1<br>FY19  |
| Financial<br>performance<br>Revenue<br>(Rs Cr)  | <b>Q2</b><br>FY20<br>6,815                              | <b>Q2</b><br><b>FY19</b><br>7,657                                   | H1<br>FY20<br>14,830                                     | H1<br>FY19<br>11,617                                    |
| Financial<br>performance<br>Revenue<br>(Rs Cr)<br>Fuel cost<br>(Rs Cr)  | <b>Q2</b><br><b>FY20</b><br>6,815<br>3,926              | <b>Q2</b><br><b>FY19</b><br>7,657<br>3,987                          | H1<br>FY20<br>14,830<br>8,634                            | H1<br>FY19<br>11,617<br>6,101                           |
| Financial<br>performanceRevenue<br>(Rs Cr)Fuel cost<br>(Rs Cr)EBITDA<br>(Rs Cr)                                   | <b>Q2</b><br><b>FY20</b><br>6,815<br>3,926<br>2,248     | <b>Q2</b><br><b>FY19</b><br>7,657<br>3,987<br>2,806                 | H1<br>FY20<br>14,830<br>8,634<br>5,142                   | H1<br>FY19<br>11,617<br>6,101<br>4,095                  |
| Financial<br>performanceRevenue<br>(Rs Cr)Fuel cost<br>(Rs Cr)EBITDA<br>(Rs Cr)Finance cost<br>(Rs Cr)            | Q2<br>FY20<br>6,815<br>3,926<br>2,248<br>1,326          | <b>Q2</b><br><b>FY19</b><br>7,657<br>3,987<br>2,806<br>1,407        | H1<br>FY20<br>14,830<br>8,634<br>5,142<br>2,648          | H1<br>FY19<br>11,617<br>6,101<br>4,095<br>2,769         |
| Financial<br>performanceRevenue<br>(Rs Cr)Fuel cost<br>(Rs Cr)EBITDA<br>(Rs Cr)Finance cost<br>(Rs Cr)PBT (Rs Cr) | Q2<br>FY20<br>6,815<br>3,926<br>2,248<br>1,326<br>1,326 | <b>Q2</b><br><b>FY19</b><br>7,657<br>3,987<br>2,806<br>1,407<br>702 | H1<br>FY20<br>14,830<br>8,634<br>5,142<br>2,648<br>2,648 | H1<br>FY19<br>11,617<br>6,101<br>4,095<br>2,769<br>(51) |

## Q2 FY 2019-20: Revenue Mix







## H1 FY 2019-20: Revenue Mix







## Q2/H1 FY 2019-20: EBITDA Mix



INR Crores





Consolidated EBITDA afte. Eliminations

## Q2 FY 2019-20: APL EBITDA Bridge (YoY)



INR Crores





INR Crores

| Particulars             | Q2 FY20 | Q2 FY19 | % Change | H1 FY20 | H1 FY19 | % Change |
|-------------------------|---------|---------|----------|---------|---------|----------|
| Operating Revenue       | 5,916   | 7,104   | -17%     | 13,720  | 10,857  | 26%      |
| Of which<br>exceptional | (38)    | 1,394   | NM       | 543     | 1,436   | -62%     |
| Other Income            | 900     | 553     | 63%      | 1,109   | 759     | 46%      |
| Of which<br>exceptional | 769     | 348     | 121%     | 865     | 348     | 149%     |
| Total Revenue           | 6,815   | 7,657   | -11%     | 14,830  | 11,617  | 28%      |
| Fuel cost               | 3,926   | 3,987   | -2%      | 8,634   | 6,101   | 42%      |
| Other Opex              | 640     | 864     | -26%     | 1,053   | 1,421   | -26%     |
| EBITDA                  | 2,248   | 2,806   | -20%     | 5,142   | 4,095   | 26%      |
| Recurring EBITDA        | 1,517   | 1,064   | 43%      | 3,734   | 2,311   | 62%      |

• Lower grid demand and lower compensatory tariff resulted in lower operating revenues in Q2 FY20

• Fuel cost reduction in line with generation in Q2FY20

• Recurring EBITDA improvement due to higher blended realizations

• Reported EBITDA dropped due to lower exceptional income recognition

## Consolidated Profit and Loss statement (2/2)



Power

INR Crores

| Particulars                 | Q2 FY20 | Q2 FY19 | % Change | H1 FY20 | H1 FY19 | % Change |
|-----------------------------|---------|---------|----------|---------|---------|----------|
| EBITDA                      | 2,248   | 2,806   | -20%     | 5,142   | 4,095   | 26%      |
| Depreciation                | 765     | 697     | 10%      | 1,455   | 1,377   | 6%       |
| Finance cost                | 1,326   | 1,407   | -6%      | 2,648   | 2,769   | -4%      |
| PBT                         | 157     | 702     | -78%     | 1,039   | (51)    | ••       |
| Exceptional (Gain) / Loss   | (1)     |         |          | 1,003   |         |          |
| PBT after exceptional items | 158     | 702     | -77%     | 36      | (51)    | ••       |
| Тах                         | 154     | 315     | -51%     | 296     | 387     | -24%     |
| PAT                         | 4       | 387     | -99%     | (260)   | (438)   | 41%      |

- Depreciation is higher due to the consolidation of REL and REGL during the quarter
- Finance Costs for Q2 FY20 and H1 FY20 include Rs. 63 crore towards REL and REGL
- PBT of Q2 FY20 and H1 FY20 include Rs. (106) crore and Rs. (70) crore pertaining to REGL (Korba) and REL (GCEL)

## Consolidated Balance Sheet



|   |                                  | INR Crores                       |
|---|----------------------------------|----------------------------------|
| Particulars                                   | As on 30 <sup>th</sup> Sep, 2019 | As on 31 <sup>st</sup> Mar, 2019 |
| Equity & Reserves                             | 9,633                            | 7,712                            |
| Long term borrowings incl. current maturities | 43,285                           | 39,906                           |
| Other Non-current liabilities                 | 5,974                            | 5,702                            |
| Short term borrowings                         | 7,978                            | 7,074                            |
| Trade payables                                | 6,550                            | 6,362                            |
| Other current liabilities                     | 2,164                            | 1,229                            |
| Sources of Funds                              | 75,583                           | 67,985                           |
| Fixed Assets                                  | 58,658                           | 50,769                           |
| Other Non current assets                      | 1,889                            | 4,013                            |
| Inventories                                   | 1,803                            | 1,224                            |
| Trade Receivables                             | 10,431                           | 8,551                            |
| Cash & Bank                                   | 1,160                            | 916                              |
| Other current assets                          | 1,643                            | 2,512                            |
| Application of Funds                          | 75,583                           | 67,985                           |

 Increase in Long Term Borrowings, Equity & Reserves, and Fixed Assets is due to consolidation of newly acquired entities - REL and REGL

Inventory rise is due to better coal stock position at Mundra

• Increase in receivables is due to reclassification of Unbilled receivables into Billed receivables



Way Forward

## Key Priorities



#### Areas of focus



# Appendix

Asset Details

## Udupi Power Corporation Limited



#### **Project Overview**

| Capacity (MW)            | <ul> <li>– 1,200 MW ( 2 units of 600 MW each)</li> </ul>                                      |  |  |  |
|--------------------------|---|--|--|--|
| Acquired From            | <ul> <li>Lanco Infratech Ltd in Apr 2015</li> </ul>   |  |  |  |
| Technology               | – Sub - Critical  |  |  |  |
| Location / State         | – Udupi District, Karnataka   |  |  |  |
| Status                   | – Operational   |  |  |  |
| COD                      | <ul> <li>Unit 1 – 11-Nov-10</li> <li>Unit 2 – 19-Aug-12</li> </ul>                            |  |  |  |
| Total Project Cost       | INR 6,288 cr  |  |  |  |
| Equipment                |   |  |  |  |
| Boiler Make / Type       | <ul> <li>Dongfang Electric Corp.</li> </ul>   |  |  |  |
| TG Set Make              | <ul> <li>Dongfang Electric Corp.</li> </ul>   |  |  |  |
| Power Purchase Agreement | – Karnataka – 1,080 MW, Punjab – 120 MW   |  |  |  |
| Fuel Supply Agreement    | <ul> <li>Imported Coal – 3.35 MTPA @ 75.0% PLF</li> </ul>                                     |  |  |  |
| Coal Transportation      | <ul> <li>Captive Jetty at Mangalore Port, rail to plant</li> </ul>                            |  |  |  |
| Water Linkage            | <ul> <li>RO Plant with 10 MLD capacity for<br/>conversion of sea water to RO water</li> </ul> |  |  |  |
| Evacuation Arrangement   | <ul> <li>2 Hassan Line – 400 KV</li> <li>2 Kemar Line – 220 KV</li> </ul>                     |  |  |  |



- Plant is located in the Udupi District of Karnataka, 35 km north of Mangalore
- Flanked by Konkan Railway on the west and Padubidri-Karkala state highway on the south

## Adani Power Maharashtra Limited



#### **Project Overview**

| Capacity (MW)            | <ul> <li>3,300 MW (5 units of 660 MW each)</li> </ul>  |
|--------------------------|--|
| Technology               | – Super - Critical   |
| Location / State         | – Tiroda in District Gondia, Maharashtra   |
| Status                   | – Operational  |
| COD                      | <ul> <li>Unit 1: 23-Sep-12</li> <li>Unit 2: 30-Mar-13</li> <li>Unit 3: 14-Jun-13</li> <li>Unit 4: 31-Mar-14</li> <li>Units 5: 11-Oct-14</li> </ul>                           |
| Project Cost             | – INR 19,788 cr  |
| Equipment                |  |
| Boiler Make / Type       | – Shanghai Electric Co., China   |
| TG Set Make              | – Shanghai Electric Co., China   |
| Power Purchase Agreement | – MSEDCL – 3,085 MW  |
| Fuel Supply Agreement    | - FSA with SECL, MCL, WCL of 10.76 MTPA  |
| Coal Transportation      | – Rail / Road  |
| Water Linkage            | – Wainganga River for 70 MCM per yr  |
| Evacuation Arrangement   | <ul> <li>2 Tiroda Warora lines – 218 km, 400 KV,<br/>3,312 Amp thermal capacity</li> <li>2 Tiroda – Koradi lines – 360 km, 765 KV,<br/>3,940 Amp thermal capacity</li> </ul> |



- Plant is located at MIDC Growth Centre, Tiroda in Dist. Gondia on
   Bhandara Gondia state highway (SH-249), at a distance of 125 kms from Nagpur
- Nearest major Railhead is Gondia on Mumbai-Howrah rail route at 30 kms distance from plant
- Reservoir with buffer capacity of 45 days of water intake available

## Adani Power Rajasthan Limited



#### **Project Overview**

| Capacity (MW)            | <ul> <li>– 1,320 MW (2 units of 660 MW each)</li> </ul>  |
|--------------------------|--|
| Technology               | – Supercritical  |
| Location / State         | – Kawai Village, Baran District, Rajasthan   |
| Status                   | – Operational  |
| COD                      | <ul> <li>Unit 1 – 31-May-13</li> <li>Unit 2 – 31-Dec-13</li> </ul>   |
| Project Cost             | INR 8,773 cr   |
| Equipment                |  |
| Boiler Make / Type       | – Shanghai Electric Corp Ltd.  |
| TG Set Make              | – Shanghai Electric Corp Ltd.  |
| Power Purchase Agreement | – RRVUNL – 1,200 MW  |
| Fuel Supply Agreement    | – FSA with SECL, NCL – 4.12 MTPA   |
| Coal Transportation      | – Rail   |
| Water Linkage            | <ul> <li>Parban river of 34 MCM per yr</li> </ul>  |
| Evacuation Arrangement   | <ul> <li>2 Kawai Anta Lines – 50 km, 400 KV,</li> <li>3,312 Amp Thermal Capacity</li> <li>1 Kawai Chhabra Line – 42 km, 400 KV,</li> <li>1,656 Amp Thermal Capacity</li> </ul> |



- Plant is located at village Kawai, Tehsil Atru, district Baran and 300 Km from State capital, Jaipur
- Nearest railway station is Salpura, which is 3 Km from the plant.
   Kota Junction is a major railway station which is 111 Km from Kawai

## Adani Power (Mundra) Limited



#### Project Overview

| Capacity (MW)             | <ul> <li>4,620 MW (5 units of 660 MW and 4 units of 330 MW)</li> </ul>   |  |  |  |
|---------------------------|--|--|--|--|
| Technology                | – Super - Critical   |  |  |  |
| Location / State          | – Mundra Taluka, Kutch District / Gujarat  |  |  |  |
| Status                    | – Operational  |  |  |  |
| COD                       | <ul> <li>Phase 1 - Unit 1 (4-Aug-09), Unit 2 (20-Mar-10)</li> <li>Phase 2 - Unit 3 (4-Aug-10), Unit 4 (21-Dec-10)</li> <li>Phase 3 - Unit 5 (1-Mar-11), Unit 6 (3-Feb-12)</li> <li>Phase 4 - Unit 7 (9-Nov-11), Unit 8 (5-Mar-12), Unit 9 (11-May-12)</li> </ul> |  |  |  |
| Project Cost              | INR 23,762 cr  |  |  |  |
| Equipment                 |  |  |  |  |
| Boiler Make / Type        | <ul> <li>Babcock &amp; Wilcox Beijing Co. Ltd. (Unit 1 – 4)</li> <li>Harbine Boiler Co. (Unit 5 – 9)</li> </ul>  |  |  |  |
| TG Set Make               | <ul> <li>Beijing Beizhong Steam Turbine Generator Co. (Unit 1 – 4)</li> <li>Dongfang Turbine Co. (Unit 5 – 9)</li> </ul>   |  |  |  |
| PPA                       | - 1,200 MW - Gujarat, 1,424 MW - HPPC, 90 MW - Others  |  |  |  |
| Fuel Arrangement          | <ul> <li>FSA with MCL, SECL – 6.41 MTPA (used by APML / APRL<br/>under IPT)</li> <li>Imported Coal – 16.4 MTPA @ 75% PLF</li> </ul>  |  |  |  |
| Coal Transportation       | - Marine to Mundra Port, conveyer belt to plant  |  |  |  |
| Water Linkage             | <ul> <li>3 RO Plants (7 MLD, 20 MLD and 20 MLD) for conversion<br/>of sea water to RO water</li> </ul>   |  |  |  |
| Evacuation<br>Arrangement | <ul> <li>HVDC Line – 1,992 km, 500 KV DC for Haryana</li> <li>Various lines for Gujarat</li> </ul>   |  |  |  |



- Plant is located in Mundra taluka, Kachchh District of Gujarat and is  $\sim$  61 km south of Bhuj
- Plant is near National Highway 8A
- Nearest Railway station is Gandhidham located 50 km away

#### Asset Details

| Capacity (MW)             | <ul> <li>– 1,370 MW (2 units of 685 MW each)</li> </ul>  |
|---------------------------|--|
| Acquired from             | <ul> <li>GMR Group in Aug 2019</li> </ul>  |
| Technology                | – Supercritical  |
| Location / State          | <ul> <li>Raikheda, Raipur district, Chhattisgarh</li> </ul>  |
| Status                    | – Operational  |
| COD                       | <ul> <li>Unit 1 - 1<sup>st</sup> June 2015</li> <li>Unit 2 - 1<sup>st</sup> April 2016</li> </ul>  |
| РРА                       | <ul> <li>Short term PPA with GUVNL to supply 1,000 MW power at INR 3.16/kWh under Case-4 norms</li> <li>Current PPA tenure till Dec 2019</li> </ul>  |
| Equipment                 | <ul> <li>Super critical BTG equipment supplied by<br/>Doosan Heavy Industries (South Korea)</li> </ul>   |
| Fuel Supply Agreement     | <ul> <li>Coal for GUVNL PPA available under<br/>Case-4 from Korea Rewa and Korba Coal<br/>fields of SECL</li> <li>E-auction coal from MCL - IB Valley and<br/>SECL Raigarh coalfields based on<br/>proximity to the plant</li> </ul> |
| Evacuation<br>Arrangement | <ul> <li>BPTA signed with PGCIL for evacuation<br/>of 816 MW (WR – 386 MW &amp; NR – 430<br/>MW) at Raipur substation through<br/>dedicated transmission line (65 km)</li> </ul>   |
| Water                     | <ul> <li>Water allocation for 36 MCM approved by<br/>Government of Chhattisgarh</li> </ul>   |

#### Plant Location



## Raigarh Energy Generation Limited



#### Asset Details

| Capacity (MW)             | – 600 MW (1 unit of 600 MW)   |
|---------------------------|---|
| Acquired from             | <ul> <li>Lenders under IBC debt resolution process<br/>(NCLT)</li> </ul>  |
| Technology                | – Sub critical  |
| Location / State          | – Chhattisgarh  |
| Status                    | <ul> <li>Fully operational since Feb 2015,</li> <li>Due to generator failure in May 2017, plant<br/>was shut down pending repair by BHEL</li> </ul>   |
| COD                       | – Apr 2014  |
| ΡΡΑ                       | <ul> <li>Variable cost PPA with Chhattisgarh State<br/>Power Trading Co. to sell 5% of power</li> <li>Allotted 3 year MT PPAs of 185 MW with<br/>Tamil Nadu and 110 MW with Telangana</li> <li>Plans to secure LT PPA for plant through<br/>Case 1 bids post restart of operations</li> </ul>                       |
| Fuel Supply Agreement     | <ul> <li>Total coal requirement of ~2.46 MTPA for<br/>LT PPA and CG PPA</li> <li>FSA with MCL (2.315 MTPA) for LT PPAs</li> <li>Balance coal to be procured through<br/>auction route</li> </ul>  |
| Coal Transportation       | <ul> <li>Construction of railway line from<br/>Bhupdeopur stn. to site is under progress</li> <li>Rail line construction expected to be<br/>completed in 10-12 months post taking<br/>over operations</li> <li>Coal currently transported by road from<br/>rail station to site over a distance of 29 km</li> </ul> |
| Evacuation<br>Arrangement | <ul> <li>20 km double circuit 400 kV transmission<br/>line upto PGCIL substation at Kotra</li> </ul>  |

#### Plant Location



## Adani Power (Jharkhand) Limited



#### **Project Overview**

| Capacity (MW)            | <ul> <li>– 1,600 MW (2 units of 800 MW each)</li> </ul>   |
|--------------------------|---|
| Technology               | <ul> <li>Ultra Super-Critical Technology</li> </ul>   |
| Location / State         | – Godda District, Jharkhand   |
| Status                   | – Under Construction  |
| Expected COD             | – Unit 1 – Dec-2021   |
|                          | – Unit 2 – Apr-2022   |
| Project Cost             | – INR 13,846 cr (USD 1,978 mn)  |
| Equipment                |   |
| Boiler Make / Type       | – Babcock & Wilcox Beijing Co. Ltd.   |
| TG Set Make              | – General Electric  |
| Power Purchase Agreement | <ul> <li>100% - Bangladesh Power Development Board</li> </ul>   |
| Fuel Supply Agreement    | – 100% imported Coal  |
| Coal Transportation      | <ul> <li>Coal Supply on CIF basis at Dhamra Port</li> <li>Dhamra Port to plant using Indian Railways network</li> </ul>     |
|                          | – 400 kV D/C Transmission line of approx. 106 km up   |
| Evacuation Arrangement   | to Indian border (part of Project)  |
|                          | <ul> <li>Transmission line in Bangladesh of about 20 km (to<br/>be laid by Power Grid Corporation of Bangladesh)</li> </ul> |
|                          | <ul> <li>Environment Clearance Water tie un Cross Border</li> </ul>   |
|                          | trading approvals, Chimney clearances and   |
|                          | transmission line approvals are in place  |
| Project Status           | <ul> <li>Land acquisition – complete</li> </ul>   |
|                          | <ul> <li>EPC Contract assigned to SEPCO III</li> </ul>  |
|                          | <ul> <li>Project finance loan sanctions received</li> </ul>   |



- Plant is located in village Motia, district Godda in the state of Jharkhand
- Nearest national highway NH 133 at 9.5 km, nearest railway station is Godda (6 km)
- Nearest port is Dhamra port (695 km by rail)

## Godda Project Highlights





## Mundra (4,620 MW) performance update



INR Crores



#### Historical Operating Performance

| Billed Availability | PLF |
|---------------------|-----|
|---------------------|-----|

|                           | Operating Performance |         |          |         |   |
|---------------------------|-----------------------|---------|----------|---------|---|
| Parameters                | Q2 FY20               | Q2 FY19 | H1 FY20  | H1 FY19 | F |
| Billed<br>Availability    | 84%                   | 79%     | 87%      | 49%     | C |
| PLF                       | 73%                   | 71%     | 77%      | 44%     | E |
| Net Units Sold            | 6.80 BU               | 6.55 BU | 14.26 BU | 8.10 BU | F |
| Coal Consumed<br>(MMT)    | 4.06                  | 4.03    | 8.47     | 5.06    | F |
| Coal Mix (Dom :<br>Imp %) | 0:100                 | 0:100   | 0:100    | 0:100   | _ |

| Particulars             | QZ FYZU | Q2 FY19 | H1 FY20 | H1 FY19 |
|-------------------------|---------|---------|---------|---------|
| Revenues                | 3,108   | 2,885   | 7,367   | 3,660   |
| Of which<br>Exceptional | (30)    | 251     | 563     | 260     |
| Fuel Cost               | 2,237   | 2,182   | 4,783   | 2,664   |
| Other Opex              | 547     | 645     | 1,075   | 1,120   |
| EBITDA                  | 323     | 57      | 1,509   | (125)   |
| PPA Tariff/u            | 3.80    | 3.36    | 3.89    | 3.27    |
| Fuel Cost/u             | 3.29    | 3.33    | 3.35    | 3.29    |

**Financial Performance** 

• Phase III capacity (1,320 MW) utilised for supplying power in Merchant market after GUVNL Bid-02 PPA termination

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• Improvement in EBITDA due to tariff revision, following signing of SPPA pursuant to HPC recommendations

## Tiroda (3,300 MW) performance update



INR Crores





• Billed availability lower in Q2 FY20 due to lower coal availability following heavy rains at mines

Increase in coal cost due to arms' length pricing of coal transferred from Mundra Ph-IV FSA

## Kawai (1,320 MW) performance update



INR Crores

#### **Historical Operating Performance**



#### Billed Availability PLF

| Operating Performance     |         |         |         |         |  |
|---------------------------|---------|---------|---------|---------|--|
| Parameters                | Q2 FY20 | Q2 FY19 | H1 FY20 | H1 FY19 |  |
| Billed<br>Availability    | 78%     | 80%     | 82%     | 57%     |  |
| PLF                       | 62%     | 67%     | 67%     | 53%     |  |
| Net Units Sold            | 1.69 BU | 1.98 BU | 3.64 BU | 3.00 BU |  |
| Coal Consumed<br>(MMT)    | 1.02    | 1.22    | 2.19    | 1.87    |  |
| Coal Mix (Dom :<br>Imp %) | 100:0   | 91:9    | 100:0   | 95:5    |  |

| Financial Performance   |         |         |         |         |  |
|-------------------------|---------|---------|---------|---------|--|
| Particulars             | Q2 FY20 | Q2 FY19 | H1 FY20 | H1 FY19 |  |
| Revenues                | 1,634   | 1,130   | 2,574   | 1,933   |  |
| Of which<br>Exceptional | 824     | 173     | 880     | 356     |  |
| Fuel Cost               | 390     | 488     | 857     | 736     |  |
| Other Opex              | 63      | 242     | 110     | 521     |  |
| EBITDA                  | 1,181   | 401     | 1,607   | 675     |  |
| PPA Tariff/u            | 4.54    | 4.14    | 4.41    | 4.01    |  |
| Fuel Cost/u             | 2.31    | 2.46    | 2.35    | 2.45    |  |

- Lower billed availability due to planned and forced outages of Units, dip in PLF due to lower grid demand
- Jump in EBITDA due to recognition of claim of Rs. 125 Cr. for coal shortfall and Rs. 722 Cr. for Carrying cost

## Udupi (1,200 MW) performance update



INR Crores





#### Billed Availability PLF

| Operating Performance     |         |         |         |         |  |  |
|---------------------------|---------|---------|---------|---------|--|--|
| Parameters                | Q2 FY20 | Q2 FY19 | H1 FY20 | H1 FY19 |  |  |
| Billed<br>Availability    | 75%     | 89%     | 84%     | 91%     |  |  |
| PLF                       | 11%     | 25%     | 30%     | 44%     |  |  |
| Net Units Sold            | 0.25 BU | 0.62 BU | 1.48 BU | 2.18 BU |  |  |
| Coal Consumed<br>(MMT)    | 0.12    | 0.29    | 0.68    | 1.02    |  |  |
| Coal Mix (Dom :<br>Imp %) | 0:100   | 0:100   | 0:100   | 0:100   |  |  |

| Financial Performance   |         |         |         |         |  |
|-------------------------|---------|---------|---------|---------|--|
| Particulars             | Q2 FY20 | Q2 FY19 | H1 FY20 | H1 FY19 |  |
| Revenues                | 394     | 736     | 1,567   | 1,733   |  |
| Of which<br>Exceptional |         | 48      | 395     | 102     |  |
| Fuel Cost               | 101     | 237     | 577     | 794     |  |
| Other Opex              | 49      | 227     | 92      | 373     |  |
| EBITDA                  | 244     | 273     | 899     | 566     |  |
| PPA Tariff/u            | 14.17   | 7.99    | 7.43    | 6.00    |  |
| Fuel Cost/u             | 4.11    | 3.85    | 3.89    | 3.64    |  |

**Figure aigl Deefermene** 

- Lower demand due to heavy monsoons led to Reserve Shutdowns and lower volumes
- Maintaining high levels of availability, leading to full capacity charge recovery